

ASC DIRECTORATE

CORPORATE PLAN AREA:**HEALTH AND WELLBEING**

	Original Estimate 2016/17				Estimate 2017/18			
	Gross Exp. £000	Gross Income £000	Reserve M'ments £000	Net Exp. £000	Gross Exp. £000	Gross Income £000	Reserve M'ments £000	Net Exp. £000
SERVICE NET EXPENDITURE SUMMARY								
OLDER PEOPLE (Head of Service Anne Clarke)								
Health-commissioned Community Services	23,707	23,415		292	5,134	5,088		46
Older People Recovery Services	15,304	14,541		763	10,664	9,164		1,500
Adult Social Care and Case Management - Older People	9,216	1,805		7,411	9,538	1,616		7,922
Carers' Services	1,553	1,285		268	1,113	1,260		-147
Care Act eligible services - Older People								
Residential and Nursing	42,010	15,203		26,807	44,708	16,451		28,257
Homecare	15,490	3,651		11,839	15,223	3,683		11,540
Day Care (External)	700	319		381	386	40		346
Day Care and Respite (Internal)	0			0	0			0
Transport	215			215	213			213
Assistive Technology	41	40		1	0	0		0
Direct Payments	4,120	380		3,740	3,338	462		2,876
Extra Care and Sheltered Housing	2,194	253		1,941	2,222	211		2,011
Internal Homecare Provider Services	2,970	551		2,419	2,353	406		1,947
Other Care Act eligible OP services	0	0		0	0	0		0
Total Older People	117,520	61,443	0	56,077	94,892	38,381	0	56,511
PHYSICAL DISABILITY (Head of Service: Anne Clarke)								
Adult Social Care and Case Management - Physical Disability	393	0		393	244	0		244
Care Act eligible services - Physical Disability								
Residential and Nursing	3,501	486		3,015	3,767	565		3,202
Homecare	3,185	193		2,992	3,059	269		2,790
Day Care and Transport	147	22		125	146	22		124
Direct Payments	5,208	172		5,036	5,278	516		4,762
Total Physical Disability	12,434	873	0	11,561	12,494	1,372	0	11,122
LEARNING DISABILITIES (Head of Service Anne Clarke)								
Learning Disability Integrated Teams	1,003	2		1,001	1,173	2		1,171
Young Adults team	503			503	489			489
FACS eligible services - Learning Disabilities								
Residential and Nursing	24,899	2,330		22,569	24,602	2,570		22,032
Homecare	3,396	204		3,192	3,510	204		3,306
Day Care	6,117	673		5,444	5,955	401		5,554
Transport	1,257			1,257	1,267			1,267
Supported Employment	96	15		81	80	15		65
Direct Payments	9,465	3,339		6,126	8,802	2,932		5,870
Supported Living	12,436	424		12,012	13,410	543		12,867
Shared Lives	1,762	231		1,531	1,711	229		1,482
Other	574	59		515	580	59		521
Total Learning Disabilities	61,508	7,277	0	54,231	61,579	6,955	0	54,624
MENTAL HEALTH (Head of Service Mark Dickens WHACT)								
Mental Health Integrated Teams	3,753	856		2,897	3,484	592		2,892
Mental Health Collaborative Payments	561	364		197	607	364		243
FACS eligible services - Mental Health								
Residential and Nursing	6,158	2,053		4,105	6,183	2,395		3,788
Homecare and Supported Living	1,278	260		1,018	1,779	572		1,207
Transport	6			6	3			3
Direct Payments	775	160		615	691	150		541
Total Mental Health	12,531	3,693	0	8,838	12,747	4,073	0	8,674
STRATEGIC AND SUPPORT FUNCTIONS - SOCIAL CARE (Head of Service: Anne Clarke)								
Adults' Safeguarding	914	127		787	1,487	346		1,141
Older People Central Management Costs	1,325	0		1,325	865	2,395		-1,530
PD Grants to Voluntary Orgs	182	177		5	181	177		4
Implementation of the Care Act	243	243		0	0	0		0
Total	2,664	547	0	2,117	2,533	2,918	0	-385
STRATEGIC AND SUPPORT FUNCTIONS - ICU (Head of Service Richard Keble/ Frances Martin)								
Integrated Commissioning Unit	2,187	437	312	1,438	1,834	310	214	1,310
Directorate Support Services Recharge		1,438		-1,438		1,310		-1,310
Total	2,187	1,875	312	0	1,834	1,620	214	0
SUPPORT SERVICES (Head of Service Sue Alexander)								
Business Support	879	830	1,000	-951	35	35	0	0
Directorate	579	73	0	506	520	67	0	453
Total Support Services	1,458	903	1,000	-445	555	102	0	453
TOTAL DIRECTORATE NET EXPENDITURE	210,302	76,611	1,312	132,379	186,634	55,421	214	130,999

Contact Officers: Sander Kristel, Director of Adult Social Care
Rob Wilson, Principal Finance Manager

PUBLIC HEALTH DIRECTORATE

CORPORATE PLAN AREA:

HEALTH AND WELLBEING

	Original Estimate 2016/17				Estimate 2017/18			
	Gross Exp. £000	Gross Income £000	Reserve M'ments £000	Net Exp. £000	Gross Exp. £000	Gross Income £000	Reserve M'ments £000	Net Exp. £000
<u>SERVICE NET EXPENDITURE SUMMARY</u>								
<u>PREVENTION (Head of Service Frances Howie)</u>								
Prevention - Adults	7,594	7,512		82	6,737	6,737		0
Prevention - Older Adults	1,679	1,664		15	1,638	1,638		0
Prevention - Other services	7,755	7,691		64	7,026	7,026		0
Prevention - Children and Young People	11,730	11,626		104	10,933	10,933		0
	28,758	28,493	0	265	26,334	26,334	0	0
<u>STRATEGIC AND SUPPORT FUNCTIONS - Public Health (Head of Service Frances Howie)</u>								
Public Health - inc health protection, leadership and population healthcare	2,286	2,196	90	0	3,718	3,628	90	0
Medicines management	65	64		1	0	0		0
Voluntary and Community Sector	54	0		54	54	0		54
Emergency Planning	186	186		0	178	178		0
Healthwatch	412	365		47	321	274		47
	3,003	2,811	90	102	4,271	4,080	90	101
TOTAL DIRECTORATE NET EXPENDITURE								
	31,761	31,304	90	367	30,605	30,414	90	101

Contact Officers:

Frances Howie, Director of Public Health
Rob Wilson, Principal Finance Manager

CHILDREN, FAMILIES AND COMMUNITIES DIRECTORATE

	Original Estimate 2016/17				Estimate 2017/18			
	Gross Exp. £000	Gross Income £000	Reserve M'ments £000	Net Exp. £000	Gross Exp. £000	Gross Income £000	Reserve M'ments £000	Net Exp. £000
SERVICE NET EXPENDITURE SUMMARY								
SCHOOLS BUDGET (Head of Service - John Edwards and Stephanie Simcox)								
Mainstream School and Early Years Formula Budgets	175,699	14,785		160,914	202,404	14,487		187,917
High Needs Pupils	36,909	0		36,909	39,083	0		39,083
Early years	358	0		358	508	0		508
Statutory Duties and Historic Commitments	4,355	0		4,355	4,496	0		4,496
De-Delegated Services	695	0		695	672	0		672
	218,016	14,785	0	203,231	247,163	14,487	0	232,676
DEDICATED SCHOOLS GRANT (DSG)				-203,231				-232,676
				0				0
CHILDREN, FAMILIES AND COMMUNITIES BUDGETS								
Children's Social Care (Assistant Director - Tina Russell)								
Safeguarding Services inc Family Front Door	13,772	122		13,650	16,262	1,120		15,142
Worcestershire Safeguarding Children Board	273	150		123	340	217		123
Children's Social Care (Interim Assistant Director - Jake Shaw)								
Placements and Provision	39,247	604		38,643	36,313	168		36,145
Education and Skills (Strategic Commissioner - John Edwards)								
Education and Skills	6,001	3,254		2,747	5,980	2,631		3,349
Home to School and College Transport	12,418	1,788		10,630	14,082	1,734		12,348
Families, Communities and Partnership Services (Assistant Director - Hannah Needham)								
Early Help and Prevention	33,466	26,355		7,111	26,005	20,446		5,559
WCC Contribution to West Mercia Youth Offending Service	547	0		547	552	0		552
Strategic Libraries and Learning	8,238	6,449	30	1,759	8,553	6,468	31	2,054
Libraries Service Improvements	4,492	724		3,768	4,106	813		3,293
Museum Service	1,171	655	0	516	1,204	717	0	487
Countryside Greenspace, Gypsy Service and Road Safety	1,052	766		286	1,430	911		519
Severn Arts	1,942	1,942		0	1,942	1,968		-26
Resources (Head of Strategic Infrastructure Finance and Financial Recovery - Stephanie Simcox)								
Resources	15,473	11,651	104	3,718	14,723	10,813	-106	4,016
Savings to be allocated to above service headings					-795			-795
TOTAL DIRECTORATE NET EXPENDITURE	138,092	54,460	134	83,498	130,697	48,006	-75	82,766

Contact Officers:

Catherine Driscoll, Director of Children's Services
 Sue Alexander, Head of Financial Management (Adults Services, Children, Families and Communities)
 Stephanie Simcox, Head of Strategic Infrastructure Finance and Financial Recovery

ECONOMY and INFRASTRUCTURE

CORPORATE PLAN AREA:

All

	Original Estimate 2016/17				Estimate 2017/18			
	Gross Exp. £000	Gross Income £000	Reserve M'ments £000	Net Exp. £000	Gross Exp. £000	Gross Income £000	Reserve M'ments £000	Net Exp. £000
SERVICE NET EXPENDITURE SUMMARY								
STRATEGIC INFRASTRUCTURE & ECONOMY (Head of Service: Nigel Hudson)								
Investment and Growth	226	0	0	226	0	0	0	0
Network Control	2,626	1,792	0	834	3,258	2,416	0	842
Transport Planning	1,477	653	0	824	1,208	471	0	737
Worcestershire Archive and Archaeology	2,850	1,330	0	1,520	3,059	1,434	0	1,625
Strategic Planning (inc Environmental Policy, Minerals & Waste)	529	124	0	405	831	124	199	508
Planning Development Control	334	51	0	283	371	51	0	320
Minerals & Waste Policy	330	0	199	131	0	0	0	0
Flood Risk & Highways Drainage	292	0	0	292	345	29	0	316
Sustainability	1,070	788	10	272	1,043	732	23	288
Economic Development	1,199	109	89	1,001	1,711	323	450	938
County Enterprises	668	501	114	53	588	479	0	109
	11,601	5,348	412	5,841	12,414	6,059	672	5,683
STRATEGIC COMMISSIONING - Major Projects (Head of Service: Rachel Hill)								
Highways Contracts, Winter Service and Projects	8,119	53	0	8,066	8,058	54	0	8,004
Waste Services	44,491	13,078	2,358	29,055	48,308	16,495	1,262	30,551
	52,610	13,131	2,358	37,121	56,366	16,549	1,262	38,555
OPERATIONS - HIGHWAY & PROW (Head of Service: Ian Bamforth)								
Highway Maintenance - Design & Build	2,473	0	0	2,473	2,530	0	0	2,530
Highways Maintenance - Routine & Cyclic	8,403	0	0	8,403	9,495	0	0	9,495
Countryside Access	681	17	0	664	691	18	0	673
	11,557	17	0	11,540	12,716	18	0	12,698
OPERATIONS - TRANSPORT LEAD (Head of Service: Ian Bamforth)								
Transport Operations	15,544	5,768	0	9,776	15,251	5,584	0	9,667
Public Analyst and Scientific Adviser	1,776	1,776	0	0	1,807	1,807	0	0
Trading Standards	483	40	0	443	613	72	69	472
	17,803	7,584	0	10,219	17,671	7,463	69	10,139
BUSINESS ADMINISTRATION & SYSTEMS (Director: John Hobbs)								
Net Expenditure before Directorate Recharges	1,020	89	0	931	888	0	0	888
Directorate Recharge		672	0	-672		945	0	-945
	1,020	761	0	259	888	945	0	-57
TOTAL DIRECTORATE NET EXPENDITURE	94,591	26,841	2,770	64,980	100,055	31,034	2,003	67,018

Contact Officers:

John Hobbs, Director of Business, Environment and Community Services
Sean Pearce, Chief Financial Officer and Section 151 Lead

CORPORATE PLAN AREA: CROSS CUTTING

	Original Estimate 2016/17				Estimate 2017/18			
	Gross Exp.	Gross Income	Reserve M'ments	Net Exp.	Gross Exp.	Gross Income	Reserve M'ments	Net Exp.
	£000	£000	£000	£000	£000	£000	£000	£000
SERVICE NET EXPENDITURE SUMMARY								
LEGAL & DEMOCRATIC SERVICES (Head of Service: Simon Mallinson)								
Legal Services	1,669	1,693		-24	1,905	1,705		200
Committee and Appellate	426	199		227	399	199		200
Overview and Scrutiny	211			211	156			156
Allowance & Expenses	981			981	984			984
Councillors Divisional Fund	570		570	0	570		570	0
Business & Member Support (L & D Services)	1,626	266		1,360	1,646	247		1,399
Registration, Coroner Services and CIMU	2,283	1,480		803	2,611	1,834		777
County Council Elections	109			109	109			109
	7,875	3,638	570	3,667	8,380	3,985	570	3,825
COMMERCIAL TEAM (Head of Service: Joanna Charles)								
Commercial Team	645	699	120	-174	901	1,221	0	-320
HR & Finance Transactional Services	2,857	1,709	392	756	3,316	2,916	400	0
Customer Services	1,328	1,660		-332	1,323	1,603		-280
Place Partnership Services	2,315	2,315		0	2,547	2,547		0
Facilities Management	3,881	3,652	-40	269	3,797	3,692	-40	145
Maintenance & Minor Works	939	1,009		-70	1,009	1,009		0
Property Other Services	268	102		166	259	97		162
Smallholdings Estates & Woodlands	194	311		-117	195	311		-116
Performance Management	1,223	1,187	28	8	858	190	0	668
Consumer Relations Unit	225	225		0	216	216		0
Research Unit	537	259	332	-54	593	593	0	0
	14,412	13,128	832	452	15,014	14,395	360	259
HUMAN RESOURCES & ORGANISATIONAL DEVELOPMENT (Head of Service: Elaine Chandler)								
Human Resources	3,788	3,360		428	4,837	4,762		75
Equality and Diversity	70	70		0	71	71		0
Learning and Development	1,573	1,418		155	0	0		0
	5,431	4,848	0	583	4,908	4,833	0	75
SERVICE TRANSFORMATION (Head of Service: Vacant)								
ICT Service Division	4,938	5,389	221	-672	7,101	6,471	221	409
	4,938	5,389	221	-672	7,101	6,471	221	409
MARKETING (Manager: Keith Beech)								
Marketing Unit	867	875		-8	742	632		110
	867	875	0	-8	742	632	0	110
COMMERCIAL & CHANGE - MANAGEMENT (Interim Director: Peter Bishop)								
Commercial and Change Management	1,259	358		901	1,148	1,440		-292
	1,259	358	0	901	1,148	1,440	0	-292
TOTAL COMMERCIAL & CHANGE	34,782	28,236	1,623	4,923	37,293	31,756	1,151	4,386
CHIEF EXECUTIVE (Clare Marchant)								
Chief Executive	368	5		363	284	5		279
FINANCE & WHOLE ORGANISATION (Head of Service: Sean Pearce)								
One Finance	4,145	4,321		-176	3,531	3,611		-80
Strategic Change Team	2,958	261	2,697	0	1,037	11	1,026	0
Financing Transactions	28,128	307		27,821	29,568	307		29,261
Contributions & Precepts	232			232	232			232
Pensions Back Funding Liabilities	7,478			7,478	7,490			7,490
Miscellaneous Services	2,682	3,858	-1,779	603	5,766	3,690	865	1,211
	45,623	8,747	918	35,958	47,624	7,619	1,891	38,114
TOTAL CHIEF EXECUTIVE & FINANCE	45,991	8,752	918	36,321	47,908	7,624	1,891	38,393
TOTAL DIRECTORATE NET EXPENDITURE	80,773	36,988	2,541	41,244	85,201	39,380	3,042	42,779

Additional Information

The above estimates are net of Central Support Services recharges to other Service Directorates of £ 14,596 million for 2017/18. The gross Commercial and Change Directorate and Chief Executive Unit budget before these costs are recharged is £57,717 million.

Contact Officers: Clare Marchant, Chief Executive
Peter Bishop, Interim Director of Commercial and Change